

*The*  
***UNIVERSITY of***  
***MISSOURI***  
***SYSTEM***



*Fiscal Year* **2006**  
*Operating Budget*

**UNIVERSITY OF MISSOURI SYSTEM**

**OPERATING BUDGET**

**FISCAL YEAR 2006**

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**University of Missouri System  
FY 2006 Operating Budget**

**Introduction and Overview**

## FY 2006 Current Funds Budget Summary

For fiscal year 2006, the University of Missouri's Current Funds budget totals \$2.0 billion. Of the total Current Funds budget, 86.2% is unrestricted and 13.8% is restricted. The Operations Fund makes up 43.7% of the total Current Funds budget for the University. Table 1 below shows the distribution of the total Current Funds budget for each campus and administrative unit, broken down by major type of fund.

**Table 1. Percentage Distribution of FY 2006 Current Funds Budgets by Type of Fund, by Campus**

|  | <b>UMC</b> |       |       | <b>UMKC</b> | <b>UMR</b> | <b>UMSL</b> | <b>UM System Admin.</b> |        |       |
|--|------------|-------|-------|-------------|------------|-------------|-------------------------|--------|-------|
| Operations   | 49.5%      | 82.4% | 0.0%  | 70.3%       | 64.3%      | 68.5%       | 72.0%                   | 35.3%  | 43.7% |
| Continuing Educations                                  | 1.7%       | 0.0%  | 0.0%  | 2.3%        | 3.2%       | 3.9%        | 0.0%                    | 0.0%   | 1.5%  |
| Service Operations                                     | 0.4%       | 0.0%  | 0.0%  | 0.4%        | 0.0%       | 0.2%        | 0.7%                    | 0.0%   | 0.2%  |
| Self Insurance Funds                                   | 0.0%       | 0.0%  | 0.0%  | 0.0%        | 0.0%       | 0.0%        | 0.0%                    | 64.6%  | 0.3%  |
| Auxiliaries & Hospital Operations                      | 29.6%      | 0.0%  | 99.7% | 10.1%       | 8.3%       | 14.0%       | 2.7%                    | 0.1%   | 40.4% |
| Total Unrestricted                                     | 81.2%      | 82.4% | 99.7% | 83.1%       | 75.8%      | 86.6%       | 75.4%                   | 100.0% | 86.2% |
| Expendable Gifts, Endowments, and State Appropriations | 2.5%       | 0.4%  | 0.3%  | 5.4%        | 2.9%       | 4.5%        | 19.5%                   | 0.0%   | 2.9%  |
| Grants and Contracts                                   |            |       |       |             |            |             |                         |        |       |

housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, University Physicians clinics, veterinary medicine clinics, and other miscellaneous activities.

Sales and Services of Educational Activities, totaling \$36.4 million, include the operations of the medical, dental, and optometry, as well as activities related to the Agricultural Experiment Station, Cooperative Extension, the Research Reactor, and other activities.

Gross student fee revenues of \$502.1 million are the second largest source of revenue and contribute 22.8% of the gross Current Funds revenue budget. Financial aid reduces revenue from student fees to \$336.5 million or 16.5% of total revenue, making it the third largest contributor of net total revenue. Student fees of \$457.0 million are recorded in the Operations Fund. Student fees of \$31.0 million, related to Continuing Education, are recorded in a separate fund. The \$14.0 million in student fees in the Auxiliary Enterprises fund group is earmarked primarily for housing, dining, parking, and specially designated activity and facility fees.

State Appropriations at \$428.8 million, comprises the third largest source of gross Current Funds revenue. However, once student fee discounts have been applied to gross fees, State Appropriations become the second largest contributor of total Current Fund revenues at 21.1%. State Appropriations include \$389.8 million in the Operations Fund for the general mission of the University, and \$22.6 million for University Hospitals & Clinics. Restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, the Missouri Research and Education Network (MOREnet), Spinal Cord Injury Research and the multi-year Telemedicine grant total approximately \$16.5 million.

Federal, State, and Other Grants and Contracts combine for total projected revenues of \$299.4 million, or 14.7% of the total Current Funds revenue budget. These revenues are an estimate of the funds that will be received during FY 2006. Grants and contracts are restricted funds, and are budgeted on a project by project basis rather than a fiscal year basis for management purposes.

Other revenue sources include Federal Appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), Investment Income, Gift Income and Endowment Income (primarily for student aid and professorships), Recovery of Facilities and Administrative Costs (Recovery of F&A), which are generated from externally funded grants and contracts, and miscellaneous income.

Table 2, on the following page, shows the percentage distribution of Current Funds revenues by major revenue source for each campus and administrative unit. Student fees net of financial aid are the largest sources of revenue for the Kansas City and St. Louis campuses. State appropriations is the largest contributor for UM Extension, UM System Administration, and the Rolla campus. Sales & Services of Educational Activities and Auxiliary Enterprises are the largest source of revenue for the Columbia campus and the Hospitals and Clinics (Patient Services). State appropriations are the second largest source of funds for each of the campuses, except Rolla where net student fees are second. The largest source of revenue for University Wide Resources is Investment Income.

**Table 2. Percentage Distribution of FY 2006 Current Funds Budgeted Revenues by Major Source, by Campus**

|                                  |       |       |       |       |       |       |       |       |       |
|----------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Net Student Fees                 | 19.0% | 0.0%  | 0.0%  | 31.1% | 21.6% | 38.0% | 0.0%  | 0.0%  | 16.5% |
| Federal Appropriations           | 0.6%  | 21.6% | 0.0%  | 0.0%  | 0.0%  | 0.0%  | 0.0%  | 0.0%  | 0.7%  |
| State Appropriations             | 21.0% | 56.1% | 4.4%  | 27.8% | 34.8% | 29.8% | 48.4% | 61.9% | 21.1% |
| Federal Grants & Contracts       | 15.3% | 5.2%  | 0.0%  | 9.9%  | 19.4% | 10.3% | 0.0%  | 0.0%  | 9.9%  |
| State Grants                     | 2.2%  | 12.0% | 0.0%  | 1.9%  | 1.2%  | 2.4%  | 5.4%  | 0.0%  | 1.9%  |
| Other Grants & Contracts         | 3.7%  | 1.4%  | 0.0%  | 4.3%  | 9.6%  | 2.7%  | 0.0%  | 0.0%  | 3.0%  |
| Gift Income                      | 1.9%  | 0.0%  | 0.2%  | 3.3%  | 2.4%  | 3.6%  | 0.5%  | 0.0%  | 1.8%  |
| Recovery of Facilities & Admin.  | 3.3%  | 1.4%  | 0.0%  | 1.8%  | 5.3%  | 1.2%  | 0.3%  | 0.0%  | 2.1%  |
| Endowment Income                 | 1.9%  | 0.2%  | 0.0%  | 2.2%  | 2.4%  | 1.3%  | 0.6%  | 17.9% | 1.5%  |
| Investment Income                | 0.3%  | 0.1%  | 1.1%  | 0.3%  | 0.2%  | 0.0%  | 16.0% | 64.9% | 1.1%  |
| Sales & Services-Educ. Act./Aux. | 29.2% | 0.5%  | 94.1% | 16.6% | 7.2%  | 10.7% | 1.4%  | 0.0%  | 39.3% |





Table 5. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

|                          | Operations    | Continuing Education | Service Operations | Self Insurance Funds | Subtotal Unrestricted E & G | Auxiliaries & Hospital Operations | Total Unrestricted | Restricted Expendable Gifts, Endowments, and State Appropriations | Restricted Grants and Contracts | Total Restricted | Total Current Funds |
|--------------------------|---------------|----------------------|--------------------|----------------------|-----------------------------|-----------------------------------|--------------------|---|---------------------------------|------------------|---------------------|
| <b>BEGINNING BALANCE</b> | \$181,750,155 | \$7,823,086          | \$4,913,933        | \$37,994,557         | \$232,481,731               | \$183,053,543                     | \$415,535,274      | \$94,621,038  | \$1,550,000                     | \$96,171,038     | \$511,706,312       |



Table 7. FY 2006 Current Funds Budget by Type of Funds, University of Missouri Extension

|                               | Operations   | Continuing Education | Service Operations | Self Insurance Funds | Subtotal Unrestricted E & G | Auxiliaries & Hospital Operations | Total Unrestricted | Restricted Expendable Gifts, Endowments, and State Appropriations | Restricted Grants and Contracts | Total Restricted | Total Current Funds |
|-------------------------------|--------------|----------------------|--------------------|----------------------|-----------------------------|-----------------------------------|--------------------|---|---------------------------------|------------------|---------------------|
| <b>BEGINNING BALANCE</b>      | \$10,013,393 | -                    | -                  | -                    | \$10,013,393                | -                                 | \$10,013,393       | \$573,700   | -                               | \$573,700        | \$10,587,093        |
| <b>REVENUES</b>               |              |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Student Fees                  | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Financial Aid                 | -            | -                    | -                  | -                    | -                           | -                                 | -                  | (\$1,000)   | (\$5,000)                       | (\$6,000)        | (\$6,000)           |
| Net Student Fees              | -            | -                    | -                  | -                    | -                           | -                                 | -                  | (\$1,000)   | (\$5,000)                       | (\$6,000)        | (\$6,000)           |
| Federal Appropriations        | \$9,846,659  | -                    | -                  | -                    | \$9,846,659                 | -                                 | \$9,846,659        | -   | -                               | -                | 9,846,659           |
| State Appropriations          | 25,623,979   | -                    | -                  | -                    | 25,623,979                  | -                                 | 25,623,979         | -   | -                               | -                | 25,623,979          |
| Federal Grants and Contracts  | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | 2,356,396                       | 2,356,396        | 2,356,396           |
| State Grants                  | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | 5,497,941                       | 5,497,941        | 5,497,941           |
| Other Grants & Contracts      | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | 645,663                         | 645,663          | 645,663             |
| Gift Income                   | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Recovery of F&A               | 650,000      | -                    | -                  | -                    | 650,000                     | -                                 | 650,000            | -   | -                               | -                | 650,000             |
| Endowment                     | -            | -                    | -                  | -                    | -                           | -                                 | -                  | 95,425  | -                               | 95,425           | 95,425              |
| Investment Income             | 2,000        | -                    | -                  | -                    | 2,000                       | -                                 | 2,000              | 38,825  | -                               | 38,825           | 40,825              |
| Sales & Services-Educ Act/Aux | 222,690      | -                    | -                  | -                    | 222,690                     | -                                 | 222,690            | -   | -                               | -                | 222,690             |
| Miscellaneous Income          | 1,314,093    | -                    | -                  | -                    | 1,314,093                   | -                                 | 1,314,093          | 59,200  | (650,000)                       | (590,800)        |                     |

Table 8. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - Hospital

|   | Operations | Continuing Education | Service Operations | Self Insurance Funds | Subtotal Unrestricted E & G | Auxiliaries & Hospital Operations | Total Unrestricted | Restricted Expendable Gifts, Endowments, and State Appropriations | Restricted Grants and Contracts | Total Restricted | Total Current Funds |
|---|------------|----------------------|--------------------|----------------------|-----------------------------|-----------------------------------|--------------------|---|---------------------------------|------------------|---------------------|
| <b>BEGINNING BALANCE</b>                      | -          | -                    | -                  | -                    | -                           | \$147,574,000                     | \$147,574,000      | \$2,627,800   | -                               | \$2,627,800      | \$150,201,800       |
| <b>REVENUES</b>                               |            |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Student Fees                                  | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Financial Aid                                 | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Net Student Fees                              | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Federal Appropriations                        | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| State Appropriations                          | -          | -                    | -                  | -                    | -                           | \$22,554,583                      | \$22,554,583       | -   | -                               | -                | \$22,554,583        |
| Federal Grants and Contracts                  | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| State Grants                                  | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Other Grants & Contracts                      | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Gift Income                                   | -          | -                    | -                  | -                    | -                           | -                                 | -                  | \$1,228,565   | -                               | \$1,228,565      | 1,228,565           |
| Recovery of F&A                               | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Endowment                                     | -          | -                    | -                  | -                    | -                           | -                                 | -                  | 25,350  | -                               | 25,350           | 25,350              |
| Investment Income                             | -          | -                    | -                  | -                    | -                           | 5,397,466                         | 5,397,466          | 75,760  | -                               | 75,760           | 5,473,226           |
| Sales & Services-Educ Act/Aux                 | -          | -                    | -                  | -                    | -                           | 481,320,488                       | 481,320,488        | -   | -                               | -                | 481,320,488         |
| Miscellaneous Income                          | -          | -                    | -                  | -                    | -                           | 1,059,416                         | 1,059,416          | -   | -                               | -                | 1,059,416           |
| <b>TOTAL REVENUES</b>                         | -          | -                    | -                  | -                    | -                           | \$510,331,953                     | \$510,331,953      | \$1,329,675   | -                               | \$1,329,675      | \$511,661,628       |
| <b>EXPENDITURES &amp; TRANSFERS</b>           |            |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Salaries                                      | -          | -                    | -                  | -                    | -                           | \$189,941,018                     | \$189,941,018      | \$25,000  | -                               | \$25,000         | \$189,966,018       |
| Benefits                                      | -          | -                    | -                  | -                    | -                           | 56,906,176                        | 56,906,176         | 1,800   | -                               | 1,800            | 56,907,976          |
| Expense and Equipment                         | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Expense and Equipment                         | -          | -                    | -                  | -                    | -                           | 204,839,484                       | 204,839,484        | 287,875   | -                               | 287,875          | 205,127,359         |
| Capital Expenditures                          | -          | -                    | -                  | -                    | -                           | -                                 | -                  | 15,000  | -                               | 15,000           | 15,000              |
| Internal Sales                                | -          | -                    | -                  | -                    | -                           | (9,806,805)                       | (9,806,805)        | -   | -                               | -                | (9,806,805)         |
| Employer & Employee Contributions             | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Net Expense and Equipment Expenditures        | -          | -                    | -                  | -                    | -                           | \$195,032,679                     | \$195,032,679      | \$302,875   | -                               | \$302,875        | \$195,335,554       |
| <b>TOTAL EXPENDITURES</b>                     | -          | -                    | -                  | -                    | -                           | \$441,879,874                     | \$441,879,874      | \$329,675   | -                               | \$329,675        | \$442,209,549       |
| Internal Transfers                            | -          | -                    | -                  | -                    | -                           | \$7,468,494                       | \$7,468,494        | -   | -                               | -                | \$7,468,494         |
| Mandatory                                     | -          | -                    | -                  | -                    | -                           | 13,890,272                        | 13,890,272         | -   | -                               | -                | 13,890,272          |
| Non-Mandatory                                 | -          | -                    | -                  | -                    | -                           | 47,200,000                        | 47,200,000         | -   | -                               | -                | 47,200,000          |
| <b>TOTAL EXPENDITURES AND TRANSFERS</b>       | -          | -                    | -                  | -                    | -                           | \$510,438,640                     | \$510,438,640      | \$329,675   | -                               | \$329,675        | \$510,768,315       |
| <b>ENDING BALANCE</b>                         | -          | -                    | -                  | -                    | -                           | \$147,467,313                     | \$147,467,313      | \$3,627,800   | -                               | \$3,627,800      | \$151,095,113       |
| <b>Expenditures by Program Classification</b> |            |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Instruction                                   | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Research                                      | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Public Service                                | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Academic Support                              | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Student Services                              | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Institutional Support                         | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Operation & Maintenance                       | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Scholarship & Fellowships                     | -          | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Auxiliaries                                   | -          | -                    | -                  | -                    | -                           | \$441,879,874                     | \$441,879,874      | \$329,675   | -                               | -                | -                   |

Table 9. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

| Operations | Continuing<br>Education | Service<br>Operations | Self Insurance<br>Funds | Subtotal<br>Unrestricted<br>E & G | Auxiliaries & |
|------------|-------------------------|-----------------------|-------------------------|-----------------------------------|---------------|
|------------|-------------------------|-----------------------|-------------------------|-----------------------------------|---------------|



Table 11. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

|                               | Operations   | Continuing Education | Service Operations | Self Insurance Funds | Subtotal Unrestricted E & G | Auxiliaries & Hospital Operations | Total Unrestricted | Restricted Expendable Gifts, Endowments, and State Appropriations | Restricted Grants and Contracts | Total Restricted | Total Current Funds |
|-------------------------------|--------------|----------------------|--------------------|----------------------|-----------------------------|-----------------------------------|--------------------|---|---------------------------------|------------------|---------------------|
| <b>BEGINNING BALANCE</b>      | \$14,256,895 | \$1,608,055          | \$40,226           | -                    | \$15,905,176                | (\$1,855,375)                     | \$14,049,801       | \$7,513,473   | -                               | \$7,513,473      | \$21,563,273        |
| <b>REVENUES</b>               |              |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Student Fees                  | \$72,020,567 | \$6,685,455          | -                  | -                    | \$78,706,022                | \$6,644,680                       | \$85,350,702       | -   | -                               | -                | \$85,350,702        |
| Financial Aid                 | (11,084,568) | (217,416)            | -                  | -                    | (11,301,984)                | (639,500)                         | (11,941,484)       | (\$853,024)   | (\$9,000,000)                   | (\$9,853,024)    | (21,794,508)        |
| Net Student Fees              | \$60,935,999 | \$6,468,039          | -                  | -                    | \$67,404,038                | \$6,005,180                       | \$73,409,218       | (\$853,024)   | (\$9,000,000)                   | (\$9,853,024)    | \$63,556,194        |
| Federal Appropriations        | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| State Appropriations          | 49,949,023   | -                    | -                  | -                    | 49,949,023                  | -                                 | 49,949,023         | -   | -                               | -                | 49,949,023          |
| Federal Grants and Contracts  | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | 17,325,000                      | 17,325,000       | 17,325,000          |
| State Grants                  | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | 4,000,000                       | 4,000,000        | 4,000,000           |
| Other Grants & Contracts      | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | 4,500,000                       | 4,500,000        | 4,500,000           |
| Gift Income                   | 20,600       | -                    | -                  | -                    | 20,600                      | 350                               | 20,950             | 6,009,843   | -                               | 6,009,843        | 6,030,793           |
| Recovery of F&A               | 2,000,000    | -                    | -                  | -                    | 2,000,000                   | -                                 | 2,000,000          | -   | -                               | -                | 2,000,000           |
| Endowment                     | -            | -                    | -                  | -                    | -                           | -                                 | -                  | 2,252,474   | -                               | 2,252,474        | 2,252,474           |
| Investment Income             | 507          | -                    | -                  | -                    | 507                         | -                                 | 507                | 28,596  | -                               | 28,596           | 29,103              |
| Sales & Services-Educ Act/Aux | 563,100      | 22,200               | \$20,000           | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |

Table 12. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - System Administration

|                                     | Operations   | Continuing Education | Service Operations | Self Insurance Funds | Subtotal Unrestricted E & G | Auxiliaries & Hospital Operations | Total Unrestricted | Restricted Expendable Gifts, Endowments, and State Appropriations | Restricted Grants and Contracts | Total Restricted | Total Current Funds |
|-------------------------------------|--------------|----------------------|--------------------|----------------------|-----------------------------|-----------------------------------|--------------------|---|---------------------------------|------------------|---------------------|
| <b>BEGINNING BALANCE</b>            | \$19,017,248 | -                    | \$812,110          | -                    | \$19,829,358                | \$2,766                           | \$19,832,124       | \$1,374,983   | -                               | \$1,374,983      | \$21,207,107        |
| <b>REVENUES:</b>                    |              |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Student Fees                        | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Financial Aid                       | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Net Student Fees                    | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Federal Appropriations              | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| State Appropriations                | \$16,559,234 | -                    | -                  | -                    | \$16,559,234                | -                                 | \$16,559,234       | \$10,236,489  | -                               | \$10,236,489     | \$26,795,723        |
| Federal Grants and Contracts        | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| State Grants                        | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | \$3,000,000                     | 3,000,000        | 3,000,000           |
| Other Grants & Contracts            | -            | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Gift Income                         | 200          | -                    | -                  | -                    | 200                         | -                                 | 200                | 306,785   | -                               | 306,785          | 306,985             |
| Recovery of F&A                     | 160,773      | -                    | -                  | -                    | 160,773                     | -                                 | 160,773            | -   | -                               | -                | 160,773             |
| Endowment                           | 257,500      | -                    | -                  | -                    | 257,500                     | -                                 | 257,500            | 59,980  | -                               | 59,980           | 317,480             |
| Investment Income                   | 8,805,000    | -                    | -                  | -                    | 8,805,000                   | -                                 | 8,805,000          | 50,068  | -                               | 50,068           | 8,855,068           |
| Sales & Services-Educ Act/Aux       | 745,998      | -                    | -                  | -                    | 745,998                     | -                                 | 745,998            | -   | -                               | -                | 745,998             |
| Miscellaneous Income                | 13,323,788   | -                    | \$394,400          | -                    | 13,718,188                  | \$1,514,804                       | 15,232,992         | 139,300   | (160,800)                       | (21,500)         | 15,211,492          |
| <b>TOTAL REVENUES</b>               | \$39,852,493 | -                    | \$394,400          | -                    | \$40,246,893                | \$1,514,804                       | \$41,761,697       | \$10,792,622  | \$2,839,200                     | \$13,631,822     | \$55,393,519        |
| <b>EXPENDITURES &amp; TRANSFERS</b> |              |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Salaries                            | \$24,998,529 | -S                   | 89,493             |                      |                             |                                   |                    |   |                                 |                  |                     |



Table 13. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - University-Wide Resources

|                                     | Operations  | Continuing Education | Service Operations | Self Insurance Funds | Subtotal Unrestricted E & G | Auxiliaries & Hospital Operations | Total Unrestricted | Restricted Expendable Gifts, Endowments, and State Appropriations | Restricted Grants and Contracts | Total Restricted | Total Current Funds |
|-------------------------------------|-------------|----------------------|--------------------|----------------------|-----------------------------|-----------------------------------|--------------------|---|---------------------------------|------------------|---------------------|
| <b>BEGINNING BALANCE</b>            | (\$378,950) | -                    | -                  | \$37,994,557         | \$37,615,607                | -                                 | \$37,615,607       | \$2,150   | -                               | \$2,150          | \$37,617,757        |
| <b>REVENUES</b>                     |             |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Student Fees                        | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Financial Aid                       | -           | -                    | -                  | -                    | -                           | -                                 | -                  | (\$1,500)   | -                               | (\$1,500)        | (\$1,500)           |
| Net Student Fees                    | -           | -                    | -                  | -                    | -                           | -                                 | -                  | (\$1,500)   | -                               | (\$1,500)        | (\$1,500)           |
| Federal Appropriations              | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| State Appropriations                | \$5,374,280 | -                    | -                  | -                    | \$5,374,280                 | -                                 | \$5,374,280        | -   | -                               | -                | \$5,374,280         |
| Federal Grants and Contracts        | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| State Grants                        | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Other Grants & Contracts            | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Gift Income                         | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Recovery of F&A                     | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Endowment                           | 1,550,000   | -                    | -                  | -                    | 1,550,000                   | -                                 | 1,550,000          | 1,400   | -                               | 1,400            | 1,551,400           |
| Investment Income                   | 15,720      | -                    | -                  | \$5,603,296          | 5,619,016                   | \$10,000                          | 5,629,016          | 50  | -                               | 50               | 5,629,066           |
| Sales & Services-Educ Act/Aux       | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Miscellaneous Income                | (3,880,000) | -                    | -                  | 5,000                | (3,875,000)                 | -                                 | (3,875,000)        | -   | -                               | -                | (3,875,000)         |
| <b>TOTAL REVENUES</b>               | \$3,060,000 | -                    | -                  | \$5,608,296          | \$8,668,296                 | \$10,000                          | \$8,678,296        | (\$50)  | -                               | (\$50)           | \$8,678,246         |
| <b>EXPENDITURES &amp; TRANSFERS</b> |             |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Salaries                            | \$76,375    | -                    | -                  | \$367,000            | \$443,375                   | -                                 | \$443,375          | -   | -                               | -                | \$443,375           |
| Benefits                            | 21,198      | -                    | -                  | 108,500              | 129,698                     | -                                 | 129,698            | -   | -                               | -                | 129,698             |
| Expense and Equipment               |             |                      |                    |                      |                             |                                   |                    |   |                                 |                  |                     |
| Expense and Equipment               | 157,775     | -                    | -                  | 181,483,726          | 181,641,501                 | \$1,567,500                       | 183,209,001        | -   | -                               | -                | 183,209,001         |
| Capital Expenditures                | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |
| Internal Sales                      | -           | -                    | -                  | -                    | -                           | -                                 | -                  | -   | -                               | -                | -                   |

**University of Missouri System  
FY 2006 Operations Fund Budget Summary**

The Operations Fund revenue budget for the Un

Gross student fees contribute 45.9% of gross revenues, making them the largest contributor of gross revenues. State Appropriations contribute 39.2% of gross revenues. When financial aid is netted against student fees in accordance with GASB 34/35 the net student fees

**Table 16. Percentage Distribution of FY 2006 Operations Fund Expenditure Budgets by Object of Expense, by Campus**

|                       |       |       |       |       |       |       |      |       |
|-----------------------|-------|-------|-------|-------|-------|-------|------|-------|
| Salaries & Wages      | 60.4% | 62.0% | 61.0% | 62.9% | 60.0% | 57.4% | 4.2% | 60.5% |
| Staff Benefits        | 15.6% | 18.3% | 15.1% | 16.9% | 15.4% | 16.6% | 1.2% | 15.8% |
| Total Compensation    | 76.0% | 80.3% | 76.1% | 79.8% | 75.4% | 74.0% | 5.4% | 76.3% |
| Expense and Equipment |       |       |       |       |       |       |      |       |

Tables A1 through A7 in the appendix present the Operations Fund expenditure budgets by administrative division for each campus and system administrative unit. The tables provide

## FY 2006 Other Curators' Programs Budget Summary

The Curators receive line-itemed state appropriations from the State of Missouri for the University Hospitals & Clinics, Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research, Spinal Cord Injury Research, Missouri Research and Education Network (MOREnet), State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS).

Table 18 presents summary budget data from the PeopleSoft system for University of Missouri Health Care except for University Physicians which is reported as part of the Columbia Campus. Budgets for University Hospitals & Clinics (which includes Ellis Fischel Cancer Center), Columbia Regional Hospital, and the Missouri Rehabilitation Center are included. These activities are Unrestricted Current Funds.

**Table 18. Summary of the FY 2006 Operating Budget for University of Missouri Health Care**

|          |          |
|----------|----------|
| Columbia | Missouri |
| Regional |          |
| Hospital |          |

Table 19 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer’s Research and Spinal Cord Injury Research. These programs are recorded as Restricted Current Funds.

**Table 19. FY 2006 Operating Budget Summary for the Missouri Kidney Program, the Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury Research**

| Missouri Kidney<br>Program | Missouri Institute of |
|----------------------------|-----------------------|
|----------------------------|-----------------------|

Table 21 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS). Both of these operations are agency funds.

**Table 21. FY 2006 University of Missouri Agency Fund Budgets**

|                          | State Historical<br>Society<br>Fund 6030 | MOBI<br>Fund 6020 |
|--------------------------|--|-------------------|
| <b>BEGINNING BALANCE</b> | -  | \$210,108         |
| <b>REVENUES</b>          |  |                   |
| State Appropriations     | \$805,431                                | -                 |





| Salaries & Wages | Staff Benefits | Other Operating Expenses | Capital Expenditures |
|------------------|----------------|--------------------------|----------------------|
|------------------|----------------|--------------------------|----------------------|

**Table A3. FY2006, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City, by Administrative Unit and Major Object of Expense**

|                                 | Salaries & Wages | Staff Benefits | Other Operating Expenses | Capital Expenditures | Total Expenditures | Internal Transfers | Mandatory & Non-Mandatory Transfers | Total Expenditures & Transfers |
|---------------------------------|------------------|----------------|--------------------------|----------------------|--------------------|--------------------|-------------------------------------|--------------------------------|
| <u>College/School/Division</u>  |                  |                |                          |                      |                    |                    |                                     |                                |
| Chancellor                      |                  |                |                          |                      |                    |                    |                                     |                                |
| Chancellor                      | \$799,896        | \$240,368      | \$375,671                | -                    | \$1,415,935        | -                  | -                                   | \$1,415,935                    |
| Assoc VC of Public Affairs      |                  |                |                          |                      |                    |                    |                                     |                                |
| Public Affairs                  | \$1,129,717      | \$322,317      | \$743,021                | -                    | \$2,195,055        | (\$307,353)        | -                                   | \$1,887,702                    |
| Intercollegiate Athletics       |                  |                |                          |                      |                    |                    |                                     |                                |
| Intercollegiate Athletics       | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Vice Chancellor Student Affairs |                  |                |                          |                      |                    |                    |                                     |                                |
| Campus Scholarships & Waivers   | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Vice Chancellor Student Affrs   | \$5,162,394      | \$1,432,651    | \$2,151,182              | -                    | \$8,746,227        | \$201,810          | \$575,000                           | \$9,523,037                    |
| Total VC Student Affairs        | \$5,162,394      | \$1,432,651    | \$2,151,182              | -                    | \$8,746,227        | \$201,810          | \$575,000                           | \$9,523,037                    |
| VC Administrative Affairs       |                  |                |                          |                      |                    |                    |                                     |                                |
| VC Administration & Finance     | \$8,333,203      | \$2,472,332    | \$12,265,410             | \$3,420,904          | \$26,491,849       | (\$345,000)        | -                                   | \$26,146,849                   |
| Campus Utilities                | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| UMKC Rentals                    | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| UKC Rentals                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Total VC Administrative Affairs | \$8,333,203      | \$2,472,332    | \$12,265,410             | \$3,420,904          | \$26,491,849       | (\$345,000)        | -                                   | \$26,146,849                   |
| Campus Wide                     |                  |                |                          |                      |                    |                    |                                     |                                |
| Campus Accounts                 | \$5,000          | \$1,550        | (\$1,105,503)            | -                    | (\$1,098,953)      | \$2,550,378        | \$30,200                            | \$1,481,625                    |
| VC Academic Affairs             |                  |                |                          |                      |                    |                    |                                     |                                |
| School of Computing & Engr      | \$3,877,195      | \$1,101,034    | \$347,766                | -                    | \$5,325,995        | (\$36,750)         | -                                   | \$5,289,245                    |
| Information Services            | 3,550,173        | 997,552        | 3,277,750                | \$943,500            | 8,768,975          | 2,125,988          | -                                   | 10,894,963                     |
| VC Academic Affairs             | 1,396,363        | 412,678        | 1,458,553                | -                    | 3,267,594          | 228,000            | -                                   | 3,495,594                      |
| College of Arts & Sciences      | 17,587,477       | 3,993,997      | 2,493,249                | 106,500              | 24,181,223         | (810,049)          | \$500                               | 23,371,674                     |
| School of Biological Sciences   | 4,206,430        | 1,122,098      | 2,323,304                | 40,000               | 7,691,832          | (31,000)           | -                                   | 7,660,832                      |
| School of Business & Pub Admin  | 5,261,316        | 1,527,541      | 530,181                  | -                    | 7,319,038          | (150,010)          | -                                   | 7,169,028                      |
| Computer Sci Telecommunication  | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Conservatory of Music           | 3,998,441        | 901,124        | 328,223                  | 55,000               | 5,282,788          | (22,000)           | -                                   | 5,260,788                      |
| School of Dentistry             | 12,180,662       | 3,499,725      | 2,421,988                | 80,000               | 18,182,375         | (397,400)          | -                                   | 17,784,975                     |
| School of Education             | 4,064,641        | 1,081,386      | 290,316                  | 500                  | 5,436,843          | (20,000)           | -                                   | 5,416,843                      |
| Engineering                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Graduate Faculties & Research   | 567,673          | 149,900        | 284,500                  | -                    | 1,002,073          | 2,750              | -                                   | 1,004,823                      |
| School of Law                   | 4,925,345        | 1,523,253      | 653,550                  | 428,525              | 7,530,673          | (31,985)           | -                                   | 7,498,688                      |
| Libraries                       | 3,200,078        | 853,734        | 580,164                  | 1,807,828            | 6,441,804          | -                  | -                                   | 6,441,804                      |
| School of Medicine              | 25,379,126       | 4,245,867      | 2,971,167                | 50,500               | 32,646,660         | -                  | -                                   | 32,646,660                     |
| School of Nursing               | 2,948,490        | 756,759        | 579,203                  | 1,500                | 4,285,952          | (53,750)           | -                                   | 4,232,202                      |
| School of Pharmacy              | 3,750,000        | 1,134,950      | 830,966                  | 107,350              | 5,823,266          | (395,575)          | -                                   | 5,427,691                      |
| Office of Cultural Events       | 642,042          | 200,574        | 202,112                  | -                    | 1,044,728          | -                  | -                                   | 1,044,728                      |
| Institute for Human Dev         | 149,000          | 46,800         | 89,200                   | -                    | 285,000            | (185,000)          | -                                   | 100,000                        |
| Total VC Academic Affairs       | \$97,684,452     | \$23,548,972   | \$19,662,192             | \$3,621,203          | \$144,516,819      | \$223,219          | \$500                               | \$144,740,538                  |
| VC University Advancement       |                  |                |                          |                      |                    |                    |                                     |                                |
| VC for University Advancement   | \$2,318,789      | \$549,755      | \$671,058                | -                    | \$3,539,602        | (\$39,199)         | -                                   | \$3,500,403                    |
| Total VC University Advancement | \$2,318,789      | \$549,755      | \$671,058                | -                    | \$3,539,602        | (\$39,199)         | -                                   | \$3,500,403                    |
| VC for Research                 |                  |                |                          |                      |                    |                    |                                     |                                |
| Research                        | \$1,208,017      | \$363,010      | \$485,000                | \$20,000             | \$2,076,027        | \$546,575          | -                                   | \$2,622,602                    |
| Total Expenditures & Transfers  | \$116,641,468    | \$28,930,955   | \$35,248,031             | \$7,062,107          | \$187,882,561      | \$2,830,430        | \$605,700                           | \$191,318,691                  |

**Table A4. FY2006, Operations Fund, Original Expenditure Budget, University of Missouri - Rolla, by Administrative Unit and Major Object of Expense**

|                                   | Salaries & Wages    | Staff Benefits      | Other Operating Expenses | Capital Expenditures | Total Expenditures  | Internal Transfers   | Mandatory & Non-Mandatory Transfers | Total Expenditures & Transfers |
|-----------------------------------|---------------------|---------------------|--------------------------|----------------------|---------------------|----------------------|-------------------------------------|--------------------------------|
| <u>College/School/Division</u>    |                     |                     |                          |                      |                     |                      |                                     |                                |
| Provost                           |                     |                     |                          |                      |                     |                      |                                     |                                |
| Info Access & Tech Services       | \$3,823,880         | \$1,068,390         | \$2,197,120              | \$1,309,849          | \$8,399,239         | \$250,000            | -                                   | \$8,649,239                    |
| Undergrad & Grad Studies          | 338,084             | 99,217              | 207,879                  | -                    | 645,180             | 48,740               | -                                   | 693,920                        |
| School of Management & Info Sy    | 2,247,427           | 612,748             | 690,680                  | -                    | 3,550,854           | 100,000              | -                                   | 3,650,854                      |
| School of Extended Learning       | 1,159,583           | 322,984             | 847,452                  | 6,000                | 2,336,019           | (1,025,053)          | -                                   | 1,310,966                      |
| Sponsored Programs                | 1,922,415           | 425,112             | 791,538                  | 73,124               | 3,212,189           | 1,150,000            | \$5,000                             | 4,367,189                      |
| Enrollment Management             | 2,012,415           | 568,683             | 689,346                  | -                    | 3,270,444           | 50,000               | -                                   | 3,320,444                      |
| College of Arts & Sciences        | 11,029,065          | 2,848,768           | 1,332,902                | 25,400               | 15,236,135          | 439,560              | -                                   | 15,675,695                     |
| School of Engineering             | 14,660,832          | 3,916,967           | 1,230,081                | 105,269              | 19,913,148          | (254,727)            | 249,877                             | 19,908,298                     |
| School of Mat, Energy, EarthR     | 4,657,183           | 1,254,236           | 524,538                  | 44,780               | 6,480,737           | 249,149              | -                                   | 6,729,886                      |
| Provost                           | 550,003             | 155,243             | 868,314                  | -                    | 1,573,560           | 81,534               | -                                   | 1,655,094                      |
|                                   | <u>\$42,400,887</u> | <u>\$11,272,348</u> | <u>\$9,379,849</u>       | <u>\$1,564,422</u>   | <u>\$64,617,506</u> | <u>\$1,089,203</u>   | <u>\$254,877</u>                    | <u>\$65,961,586</u>            |
| Chancellor                        |                     |                     |                          |                      |                     |                      |                                     |                                |
| Chancellors Office                | \$511,054           | \$140,685           | \$160,221                | -                    | \$811,960           | -                    | -                                   | \$811,960                      |
| Office of Administrative Services |                     |                     |                          |                      |                     |                      |                                     |                                |
| Office of Administrative Services | \$5,726,897         | \$1,646,271         | \$1,885,856              | \$967,691            | \$10,226,715        | \$1,088,606          | -                                   | \$11,315,321                   |
| Office of Student Affairs         |                     |                     |                          |                      |                     |                      |                                     |                                |
| Office of Student Affairs         | \$2,693,137         | \$696,666           | \$1,253,715              | -                    | \$4,643,518         | \$176,833            | \$77,630                            | \$4,897,981                    |
| Office of Univ Advancement        |                     |                     |                          |                      |                     |                      |                                     |                                |
| Office of University Advancement  | \$2,020,653         | \$590,788           | \$597,793                | -                    | \$3,209,234         | \$50,000             | -                                   | \$3,259,234                    |
| Campus Departments                |                     |                     |                          |                      |                     |                      |                                     |                                |
| Chancellors Campus Dept - Camp    | \$215,704           | \$55,668            | \$3,121,011              | -                    | \$3,392,383         | (\$4,610,412)        | \$101,582                           | (\$1,116,447)                  |
| Total Expenditures & Transfers    | <u>\$53,568,332</u> | <u>\$14,402,425</u> | <u>\$16,398,446</u>      | <u>\$2,532,113</u>   | <u>\$86,901,316</u> | <u>(\$2,205,770)</u> | <u>\$434,089</u>                    | <u>\$85,129,635</u>            |

Note: Columns may not add due to rounding.



**Table A6. FY2006, Operations Fund, Original Expenditure Budget, University of Missouri - System Administration, by Administrative Unit and Major Object of Expense**

| College/School/Division                   | Salaries & Wages    | Staff Benefits     | Other Operating Expenses | Capital Expenditures | Total Expenditures  | Internal Transfers   | Mandatory & Non-Mandatory Transfers | Total Expenditures & Transfers |
|---|---------------------|--------------------|--------------------------|----------------------|---------------------|----------------------|-------------------------------------|--------------------------------|
| <b>VP Finance &amp; Administration</b>    |                     |                    |                          |                      |                     |                      |                                     |                                |
| VP Finance & Administration               | \$325,000           | \$83,900           | \$198,972                | -                    | \$607,872           | \$103,560            | -                                   | \$711,432                      |
| Internal Auditing                         | -                   | -                  | 956,300                  | -                    | 956,300             | -                    | -                                   | 956,300                        |
| Controller                                | 1,190,000           | 344,300            | 353,975                  | -                    | 1,888,275           | (112,010)            | -                                   | 1,776,265                      |
| Economic Development                      | 205,020             | 44,500             | 330,500                  | \$6,500              | 586,520             | -                    | -                                   | 586,520                        |
| Planning & Budget                         | 705,514             | 202,791            | 41,438                   | -                    | 949,743             | -                    | -                                   | 949,743                        |
| Management Services                       | 3,198,188           | 908,600            | 1,147,874                | 1,000                | 5,255,662           | -                    | \$109,862                           | 5,365,524                      |
| Treasurer's Office                        | 555,000             | 163,295            | (513,885)                | -                    | 204,410             | -                    | -                                   | 204,410                        |
| <b>Total VP Finance &amp; Admin</b>       | <b>\$6,178,722</b>  | <b>\$1,747,386</b> | <b>\$2,515,174</b>       | <b>\$7,500</b>       | <b>\$10,448,782</b> | <b>(\$8,450)</b>     | <b>\$109,862</b>                    | <b>\$10,550,194</b>            |
| <b>Campus Wide Departments</b>            |                     |                    |                          |                      |                     |                      |                                     |                                |
| Campus Wide Departments                   | -                   | -                  | (\$2,032,837)            | -                    | (\$2,032,837)       | \$840,670            | -                                   | (\$1,192,167)                  |
| <b>General Counsel</b>                    |                     |                    |                          |                      |                     |                      |                                     |                                |
| General Counsel                           | \$1,016,271         | \$278,157          | \$396,995                | -                    | \$1,691,423         | -                    | -                                   | \$1,691,423                    |
| <b>VP Academic Affairs</b>                |                     |                    |                          |                      |                     |                      |                                     |                                |
| Academic Affairs                          | \$2,599,724         | \$742,775          | \$2,010,123              | -                    | \$5,352,622         | \$477,620            | -                                   | \$5,830,242                    |
| <b>President</b>                          |                     |                    |                          |                      |                     |                      |                                     |                                |
| President                                 | \$1,215,312         | \$335,220          | \$451,059                | -                    | \$2,001,591         | (\$189,000)          | -                                   | \$1,812,591                    |
| <b>Board of Curators</b>                  |                     |                    |                          |                      |                     |                      |                                     |                                |
| Board of Curators                         | \$137,910           | \$43,853           | \$252,000                | -                    | \$433,763           | (\$137,000)          | -                                   | \$296,763                      |
| <b>Government Relations</b>               |                     |                    |                          |                      |                     |                      |                                     |                                |
| Government Relations                      | \$773,291           | \$217,990          | \$597,272                | -                    | \$1,588,553         | (\$517,000)          | -                                   | \$1,071,553                    |
| <b>Human Resources</b>                    |                     |                    |                          |                      |                     |                      |                                     |                                |
| Human Resources                           | \$954,050           | \$263,122          | \$392,726                | -                    | \$1,609,898         | -                    | -                                   | \$1,609,898                    |
| <b>Information Systems</b>                |                     |                    |                          |                      |                     |                      |                                     |                                |
| Information Systems                       | \$12,123,249        | \$3,615,822        | \$12,239,987             | \$238,775            | \$28,217,833        | (\$7,271,340)        | \$933,657                           | \$21,880,150                   |
| <b>Total Expenditures &amp; Transfers</b> | <b>\$24,998,529</b> | <b>\$7,244,325</b> | <b>\$16,822,499</b>      | <b>\$246,275</b>     | <b>\$49,311,628</b> | <b>(\$6,804,500)</b> | <b>\$1,043,519</b>                  | <b>\$43,550,647</b>            |

Note: Columns may not add due to rounding.

**Table A7. FY 2006, Operations Fund, Original Expenditure Budget, University of Missouri - University Wide Resources, by Administrative Unit and Major Object of Expense**

| College/School/Division          | Salaries & Wages | Staff Benefits | Other Operating Expenses | Capital Expenditures | Total Expenditures | Internal Transfers | Mandatory & Non-Mandatory Transfers | Total Expenditures & Transfers |
|----------------------------------|------------------|----------------|--------------------------|----------------------|--------------------|--------------------|-------------------------------------|--------------------------------|
| <b>University Wide Resources</b> |                  |                |                          |                      |                    |                    |                                     |                                |
| University Wide Resources        | \$76,375         | \$21,198       | \$157,775                | -                    | \$255,348          | \$2,131,600        | (\$584,211)                         | \$1,802,737                    |

Note: Columns may not add due to rounding.

Table A8. FY2006 Operations Fund, Budgeted Expenditures by Program by

Table A9. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

|                               | Salaries & Wages     | Staff Benefits      | Other Operating Expenses | Capital Expenditures | Total Expenditures   | Internal Transfers    | Mandatory & Non-Mandatory Transfers | Total Expenditures & Transfers |
|-------------------------------|----------------------|---------------------|--------------------------|----------------------|----------------------|-----------------------|-------------------------------------|--------------------------------|
| <b>INSTRUCTION</b>            |                      |                     |                          |                      |                      |                       |                                     |                                |
| General Academic Instruction  | \$145,516,937        | \$36,505,707        | \$19,405,996             | \$3,780,775          | \$205,209,415        | (\$11,546,905)        | \$94,933                            | \$193,757,444                  |
| Community Education           | 894,774              | 236,860             | 771,295                  | 15,780               | 1,918,709            | 1,523,431             | 20,609                              | 3,462,749                      |
| Off Campus Instruction        | 2,500                | 733                 | 100,000                  | -                    | 103,233              | (650,000)             | -                                   | (546,767)                      |
| <b>TOTAL INSTRUCTION</b>      | <b>\$146,414,211</b> | <b>\$36,743,300</b> | <b>\$20,277,291</b>      | <b>\$3,796,555</b>   | <b>\$207,231,357</b> | <b>(\$10,673,474)</b> | <b>\$115,542</b>                    | <b>\$196,673,426</b>           |
| <b>RESEARCH</b>               |                      |                     |                          |                      |                      |                       |                                     |                                |
| Institutes & Research Centers | \$14,732,804         | \$3,622,834         | \$4,182,900              | \$929,938            | \$23,468,476         | \$1,979,405           | -                                   | \$25,447,881                   |
| Individual or Project         | \$4,860,820          | \$1,121,550         | \$1,316,260              | \$1,480,010          | \$8,778,640          | \$1,093,140           | \$321,410                           | \$9,193,250                    |



Table A10. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

|  | Salaries & Wages | Staff Benefits | Other Operating Expenses | Capital Expenditures | Total Expenditures | Internal Transfers | Mandatory & |
|--|------------------|----------------|--------------------------|----------------------|--------------------|--------------------|-------------|
|--|------------------|----------------|--------------------------|----------------------|--------------------|--------------------|-------------|

Table A11. FY2006 Operations Fund

Table A12. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Rolla

|                                | Salaries & Wages    | Staff Benefits                | Other Operating Expenses               | Capital Expenditures   | Total Expenditures  | Internal Transfers | Mandatory & Non-Mandatory Transfers | Total Expenditures & Transfers |
|--------------------------------|---------------------|-------------------------------|--|------------------------|---------------------|--------------------|-------------------------------------|--------------------------------|
| <b>INSTRUCTION</b>             |                     |                               |  |                        |                     |                    |                                     |                                |
| General Academic Instruction   | \$31,239,054        | \$8,484,393                   | \$4,456,881                            | \$504,207              | \$44,684,535        | \$2,950,204        | -                                   | \$47,634,739                   |
| Community Education            | 751                 | 149                           | 113,495                                | -                      | 114,395             | -                  | -                                   | 114,395                        |
| Off Campus Instruction         | 680,609             | 88,742                        | 50,150                                 | -                      | 819,502             | (929,727)          | \$249,877                           | 139,651                        |
| <b>TOTAL INSTRUCTION</b>       | <b>\$31,920,414</b> | <b>\$8,573,285</b>            | <b>\$4,620,527</b>                     | <b>\$504,207</b>       | <b>\$45,618,432</b> | <b>\$2,020,477</b> | <b>\$249,877</b>                    | <b>\$47,888,785</b>            |
| <b>RESEARCH</b>                |                     |                               |  |                        |                     |                    |                                     |                                |
| Institutes & Research Centers  | \$1,248,345         | \$239,943                     | \$380,547                              | \$64,000               | \$1,932,834         | (\$10,000)         | -                                   | \$1,922,834                    |
| Individual or Project Research | 1,149,059           | 0, or DCr\$380,500( )-10( )TJ | 11.54 0 Td (5)-10(0)-10(1)-10(5)1(0)TJ | -3.223 0 Td ( )-1tO SE |                     |                    |                                     | -                              |

Table A13. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

Salaries &

Table A14. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

|  | Salaries & Wages | Staff Benefits | Other Operating Expenses | Capital Expenditures | Total Expenditures | Internal Transfers | Mandatory & Non-Mandatory Transfers | Total Expenditures & Transfers |
|--|------------------|----------------|--------------------------|----------------------|--------------------|--------------------|-------------------------------------|--------------------------------|
| <b>INSTRUCTION</b>                           |                  |                |                          |                      |                    |                    |                                     |                                |
| General Academic Instruction                 | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Community Education                          | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Off Campus Instruction                       | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL INSTRUCTION</b>                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>RESEARCH</b>                              |                  |                |                          |                      |                    |                    |                                     |                                |
| Institutes & Research Centers                | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Individual or Project Research               | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL RESEARCH</b>                        | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>PUBLIC SERVICE</b>                        |                  |                |                          |                      |                    |                    |                                     |                                |
| Community Services                           | \$5,305,770      | \$1,560,959    | \$5,340,532              | \$14,390             | \$12,221,651       | \$9,181,528        | -                                   | \$21,403,179                   |
| Cooperative Extension Services               | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL PUBLIC SERVICE</b>                  | \$5,305,770      | \$1,560,959    | \$5,340,532              | \$14,390             | \$12,221,651       | \$9,181,528        | -                                   | \$21,403,179                   |
| <b>ACADEMIC SUPPORT</b>                      |                  |                |                          |                      |                    |                    |                                     |                                |
| Libraries                                    | \$1,047,908      | \$312,632      | \$4,266,652              | -                    | \$5,627,192        | -                  | -                                   | \$5,627,192                    |
| Museum & Galleries                           | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Education Media Services                     | 1,050,329        | 304,217        | 1,795,602                | 50,003               | 3,200,151          | -                  | -                                   | 3,200,151                      |
| Ancillary Support                            | 881,930          | 259,936        | 294,554                  | -                    | 1,436,420          | (\$9,911,056)      | \$30,000                            | (8,444,636)                    |
| Acad Admin & Personnel Development           | 1,487,443        | 436,714        | 1,865,465                | -                    | 3,789,622          | (1,566,497)        | 273,618                             | 2,496,743                      |
| <b>TOTAL ACADEMIC SUPPORT</b>                | \$4,467,610      | \$1,313,499    | \$8,222,273              | \$50,003             | \$14,053,385       | (\$11,477,553)     | \$303,618                           | \$2,879,450                    |
| <b>STUDENT SERVICES</b>                      |                  |                |                          |                      |                    |                    |                                     |                                |
| Student Services Admin                       | \$945,758        | \$283,727      | \$392,720                | -                    | \$1,622,205        | (\$1,612,205)      | -                                   | \$10,000                       |
| Social & Cultural Development                | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Counseling & Career Guidance                 | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Financial Aid Administration                 | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Student Health Services                      | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Intercollegiate Athletics                    | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Student Admission & Records                  | -                | -              | 6,000                    | -                    | 6,000              | -                  | -                                   | 6,000                          |
| <b>TOTAL STUDENT SVCS</b>                    | \$945,758        | \$283,727      | \$398,720                | -                    | \$1,628,205        | (\$1,612,205)      | -                                   | \$16,000                       |
| <b>INSTITUTIONAL SUPPORT</b>                 |                  |                |                          |                      |                    |                    |                                     |                                |
| Executive Management                         | \$3,490,308      | \$975,731      | \$518,383                | -                    | \$4,984,422        | (\$198,050)        | -                                   | \$4,786,372                    |
| Fiscal Operations                            | 2,297,869        | 673,356        | 1,962                    | -                    | 2,973,187          | (1,024,898)        | -                                   | 1,948,289                      |
| Gen Administrative Services                  | 6,472,012        | 1,870,202      | 969,420                  | \$175,382            | 9,487,016          | (1,026,698)        | \$651,539                           | 9,111,857                      |
| Public Relations & Development               | 1,413,327        | 388,603        | 1,005,689                | 6,500                | 2,814,119          | (646,624)          | -                                   | 2,167,495                      |
| <b>TOTAL INSTITUTIONAL SUPPORT</b>           | \$13,673,516     | \$3,907,892    | \$2,495,454              | \$181,882            | \$20,258,744       | (\$2,896,270)      | \$651,539                           | \$18,014,013                   |
| <b>OPERATIONS &amp; MAINTENANCE OF PLANT</b> |                  |                |                          |                      |                    |                    |                                     |                                |
| Physical Plant Administration                | \$605,875        | \$178,248      | (\$44,480)               | -                    | \$739,643          | -                  | -                                   | \$739,643                      |
| Building Maintenance                         | -                | -              | 400,000                  | -                    | 400,000            | -                  | -                                   | 400,000                        |
| Custodial Services                           | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Landscape & Grounds Maintenance              | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Fuel & Utility Purchases                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Architecture/Engineering                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Fuel & Utility Generated                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Building Repairs                             | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Equipment Repairs                            | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL OPERATION &amp; MAINT-PLANT</b>     | \$605,875        | \$178,248      | \$355,520                | -                    | \$1,139,643        | -                  | -                                   | \$1,139,643                    |
| <b>SCHOLARSHIPS</b>                          |                  |                |                          |                      |                    |                    |                                     |                                |
| Scholarships                                 | -                | -              | \$10,000                 | -                    | \$10,000           | -                  | -                                   | \$10,000                       |
| Fellowships                                  | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL SCHOLARSHIPS</b>                    | -                | -              | \$10,000                 | -                    | \$10,000           | -                  | -                                   | \$10,000                       |
| <b>TOTAL OPERATING EXPENDITURES</b>          | \$24,998,529     | \$7,244,325    | \$16,822,499             | \$246,275            | \$49,311,628       | (\$6,804,500)      | \$955,157                           | \$43,462,285                   |
| <b>TRANSFERS</b>                             |                  |                |                          |                      |                    |                    |                                     |                                |
| Mandatory Transfers                          | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Non-Mandatory Transfers                      | -                | -              | -                        | -                    | -                  | -                  | \$88,362                            | \$88,362                       |
| <b>TOTAL TRANSFERS</b>                       | -                | -              | -                        | -                    | -                  | -                  | \$88,362                            | \$88,362                       |
| <b>TOTAL EXPENDITURES &amp; TRANSFERS</b>    | \$24,998,529     | \$7,244,325    | \$16,822,499             | \$246,275            | \$49,311,628       | (\$6,804,500)      | \$1,043,519                         | \$43,550,647                   |

Note: Columns may not add due to rounding.

Table A15. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University Wide Resources

|  | Salaries & Wages | Staff Benefits | Other Operating Expenses | Capital Expenditures | Total Expenditures | Internal Transfers | Mandatory & Non-Mandatory Transfers | Total Expenditures & Transfers |
|--|------------------|----------------|--------------------------|----------------------|--------------------|--------------------|-------------------------------------|--------------------------------|
| <b>INSTRUCTION</b>                           |                  |                |                          |                      |                    |                    |                                     |                                |
| General Academic Instruction                 | -                | \$7,548        | \$7,800                  | -                    | \$15,348           | -                  | -                                   | \$15,348                       |
| Community Education                          | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Off Campus Instruction                       | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL INSTRUCTION</b>                     | -                | \$7,548        | \$7,800                  | -                    | \$15,348           | -                  | -                                   | \$15,348                       |
| <b>RESEARCH</b>                              |                  |                |                          |                      |                    |                    |                                     |                                |
| Institutes & Research Centers                | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Individual or Project Research               | -                | -              | -                        | -                    | -                  | \$2,120,000        | -                                   | \$2,120,000                    |
| <b>TOTAL RESEARCH</b>                        | -                | -              | -                        | -                    | -                  | \$2,120,000        | -                                   | \$2,120,000                    |
| <b>PUBLIC SERVICE</b>                        |                  |                |                          |                      |                    |                    |                                     |                                |
| Community Services                           | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Cooperative Extension Services               | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL PUBLIC SERVICE</b>                  | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>ACADEMIC SUPPORT</b>                      |                  |                |                          |                      |                    |                    |                                     |                                |
| Libraries                                    | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Museum & Galleries                           | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Education Media Services                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Ancillary Support                            | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Acad Admin & Personnel Development           | \$76,375         | \$13,650       | \$29,975                 | -                    | \$120,000          | (\$120,000)        | \$500,000                           | \$500,000                      |
| <b>TOTAL ACADEMIC SUPPORT</b>                | \$76,375         | \$13,650       | \$29,975                 | -                    | \$120,000          | (\$120,000)        | \$500,000                           | \$500,000                      |
| <b>STUDENT SERVICES</b>                      |                  |                |                          |                      |                    |                    |                                     |                                |
| Student Services Admin                       | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Social & Cultural Development                | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Counseling & Career Guidance                 | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Financial Aid Administration                 | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Student Health Services                      | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Intercollegiate Athletics                    | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Student Admission & Records                  | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL STUDENT SVCS</b>                    | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>INSTITUTIONAL SUPPORT</b>                 |                  |                |                          |                      |                    |                    |                                     |                                |
| Executive Management                         | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Fiscal Operations                            | -                | -              | \$120,000                | -                    | \$120,000          | \$131,600          | (\$1,084,211)                       | (\$832,611)                    |
| Gen Administrative Services                  | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Public Relations & Development               | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| <b>TOTAL INSTITUTIONAL SUPPORT</b>           | -                | -              | \$120,000                | -                    | \$120,000          | \$131,600          | (\$1,084,211)                       | (\$832,611)                    |
| <b>OPERATIONS &amp; MAINTENANCE OF PLANT</b> |                  |                |                          |                      |                    |                    |                                     |                                |
| Physical Plant Administration                | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Building Maintenance                         | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Custodial Services                           | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Landscape & Grounds Maintenance              | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Fuel & Utility Purchases                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Architecture/Engineering                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |
| Fuel & Utility Generated                     | -                | -              | -                        | -                    | -                  | -                  | -                                   | -                              |